

*Elephants are the keepers of ancient secrets,
for they walked the world when it was new.*



Lottie & Minnie



the
Elephant Sanctuary[®]
in Tennessee

ANNUAL REPORT 2008

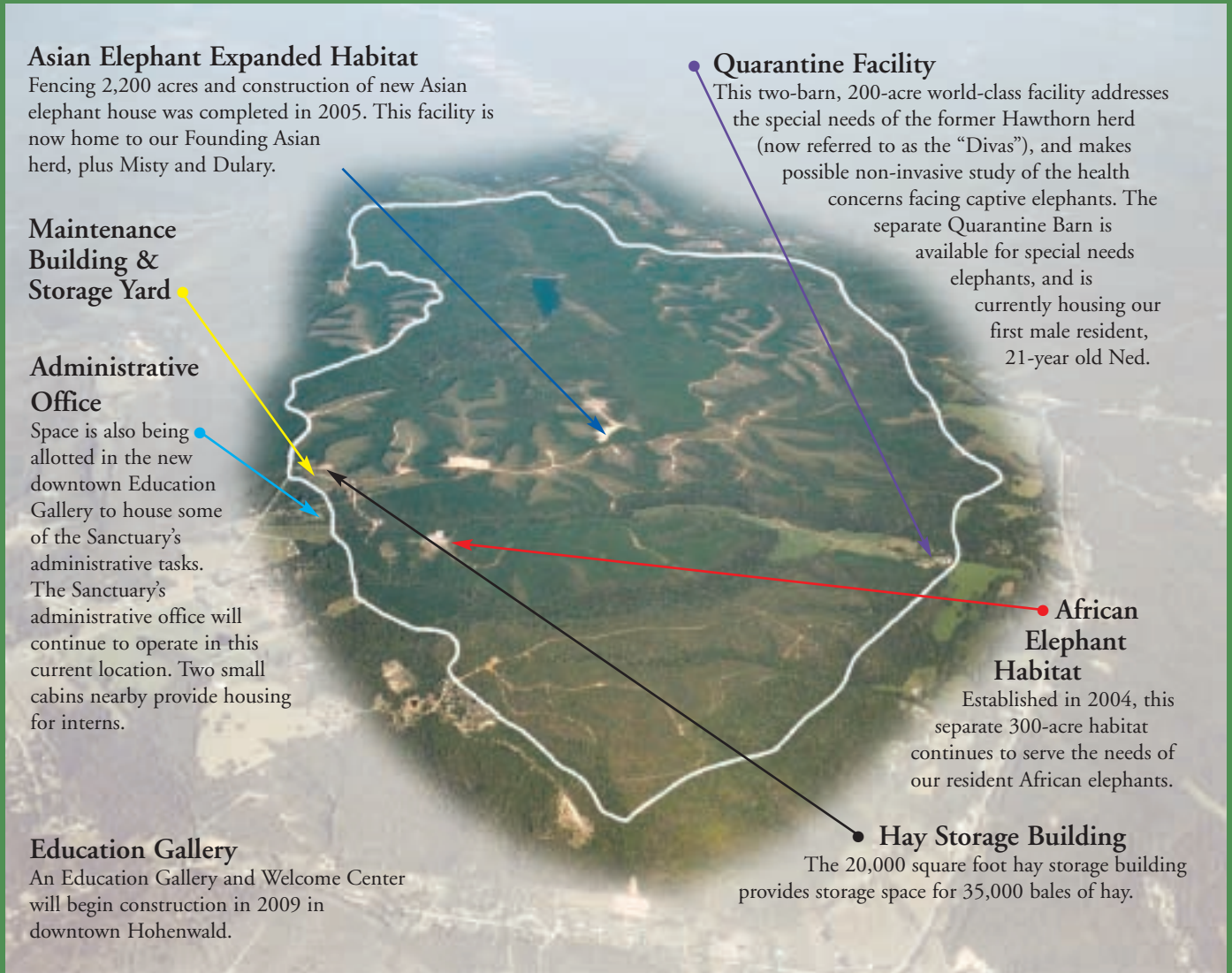
The nation's premier natural-habitat refuge for
endangered Asian and African elephants.

A 501(c)(3) nonprofit organization

www.elephants.com

In 2008, The Elephant Sanctuary in Tennessee

continued to focus on natural habitat infrastructure improvements, including additional corrals, an expanded road system in Africa, additional security fencing, and security residences in all habitats.



2,700-acre natural-habitat refuge for needy Asian and African elephants

Our mission is to:

- Provide a spacious and rich environment in which captive elephants can freely exercise their true nature, a place where they are treated with respect and minimal intrusion.
- Support non-invasive research; practice progressive methods of management and care of resident elephants.
- Share knowledge about captive elephants through education and consultation.
- Collaborate with organizations working to improve the conditions of all elephants worldwide.

Message from the Directors

When we reminisce about this past year, we are flooded with a mix of emotions, most powerfully joy, sorrow, and gratitude.

The losses were difficult to face. Delhi gave us time to prepare for her passing but Queenie's death brought us to our knees. Neither loss was easy, but each bestowed immeasurable gifts upon us.

Ned's arrival reminds us that anything is possible—even a bachelor in a matriarchal society. His condition remains tenuous, but he has a strong life force and we are determined to help bring him back to health.

Our days are filled with chores from dawn till midnight, each day flying by like a wind storm. So we are ever grateful for the opportunity to sit for a moment and reflect on our good fortune.

Elephants are a nation unto themselves. Those who have lost their natural family and are living in captivity are no less magnificent than their wild living counterparts. In many ways, their life's purpose might even be greater—we know their sacrifices are. We owe them a great deal.

Our sincerest thanks go to all who voluntarily joined their nation by doing so much for elephants forced to live their lives in captivity.

Sincerely,

Carol Buckley *Scott Blais*

Carol Buckley & Scott Blais
Founding Directors



The Elephant Sanctuary in Tennessee

Located in the gently rolling hills of middle Tennessee, The Elephant Sanctuary is the largest natural-habitat refuge of its kind designed specifically for Asian and African elephants. A landscape of seeded pastures, dense woodlands, a spring-fed lake, ponds and streams is now a haven for sick and needy elephants retired from zoos and circuses.



Ned was the second elephant confiscated by the USDA, and was placed with the Sanctuary in November. His arrival was intended to be short-term, but health concerns have extended his stay in our Quarantine facility. We are delighted to have him with us!

The Year In Review

We began 2008 with a watchful eye on Delhi, our dear “granny,” who at age 62 was beginning to show signs that her body could no longer keep pace with her enduring spirit. Her gradual departure began on January 17, when caregivers noticed Delhi had taken an unusually long nap, sleeping comfortably on a pile of soft shavings in her favorite stall. When her slumber stretched for nearly 10 hours undisturbed, we enlisted veterinary care to monitor her vitals, which over the next many weeks remained surprisingly stable.

Delhi would continue this irregular “sleeping beauty” routine until January 31, when she lowered her aging body to her sleeping spot for the final time. Surprisingly, Delhi did not pass away, but stayed with us, although in a reclined position, for nearly six weeks. We knew she was preparing to leave us, and true to Delhi’s nature, she was letting us know she wanted to be in control of her time and destiny with dignity. The caregiver-veterinary team continued to monitor Delhi 24/7 providing hospice care, and pampering her with love and support. Misty remained close by the entire time, with occasional visits from her other sisters, too. Finally, in the early morning hours of March 11, Delhi peacefully made her transition.

As you might imagine, Misty was deeply saddened by the loss of her dear friend to whom she had remained so devoted since their reunion in 2006, but standing beside her—as if arranged by destiny—was Misty’s new friend Dulary. Their friendship has grown tremendously this year, and many times they resemble a pair of giggling teenagers who delight in amusing each other and their caregivers.



Delhi (left) passed away on March 11. Her dignity and enduring spirit continued to amaze us right to the end. Happily, Delhi’s devoted companion Misty (right) has now found a new best friend in Dulary.

Less than 3 weeks after we buried Delhi, we could never have imagined Queenie would suddenly leave us, too. By all accounts, she was a healthy 49-year old elephant in her prime, with a lovely disposition and melodic “squeak-squeak” vocalization we had all come to adore. In the morning, Queenie was happily splashing in the pond; that afternoon, she was unable to rise from a nap out in the habitat. While we were attempting to assist her to her feet and understand the problem, with both Scott and Carol by her side, Queenie took her last breath. Her loss on March 29 left us all in shock. Making it all the more heartbreaking was how to break this devastating news to Minnie and Lottie—Queenie’s best friends, who were in another part of the habitat and had not seen Queenie pass.

Respectful of an elephant’s need to mourn, Scott gently moved Queenie to the edge of their pasture. It was painful to watch Lottie and Minnie circle Queenie in something that resembled an ancient elephant mourning dance. But for Minnie, something miraculous happened that day when she finally gave in to her grief—in

the hours and days following Queenie's death, Minnie became much softer and more trusting of her caregivers.

We still do not fully understand why Queenie died so suddenly. With no overt signs of illness or symptoms, we hoped her necropsy results would offer some explanation, but aside from the possibility of a twisted gut (intestinal torsion), nothing conclusive was determined.

Our Girls always seem to know how to gracefully move on with life, so it's no surprise that the herds were soon back to their familiar routines. Shirley (who at 61 shows no signs of slowing down) and Miss Bunny spent most of the year in the pasture and wooded areas around the lake. They are always together and quite comfortable with their independence from the rest of the herd. Sissy and Winkie favor the area dubbed "Dr. Scott's Pond." This duo also continues to progress incredibly well. The other elephants are growing more comfortable around Winkie as she continues to develop her social skills. And it is most interesting that Sissy has begun to show a curious affection for Tarra's dog, Bella.



Minnie and Lottie grieved the sudden loss of Queenie in what resembled an ancient elephant mourning dance. To read Carol's eyewitness account, visit the 3/30/08 diary entry at www.elephants.com/elediary.html

They have the very same opportunities to wander and explore like their sisters, but Dulary and Misty still seem to prefer Delhi's hillside near the barn. You may recall last fall we dug a special pond for water-loving Dulary, but for nearly a year, she kept walking past it as if it were a mirage. Finally, on a hot day in July, Dulary and Misty took notice of the cool pond and decided to take the plunge. Of course, following their discovery of the barn-side amenity, Misty and Dulary made a daily ritual of swimming in their pond.

Tarra still loves to commute and visit with all her sisters. A day or two with Shirley and Bunny, then off to check on Sis and Winks, and then back to Delhi's hillside to mingle with Dulary and Misty. Tarra is really racking up the frequent flyer miles in "New Asia." This year, *Bark Magazine* featured Tarra and her endearing relationship with her devoted canine sidekick, Bella.

The Divas continue in their same relationship cliques, too. Minnie and Lottie, Debbie with Ronnie, and the devoted "3sum" Billie, Frieda and Liz, are all constant companions. Because Minnie's dominant behavior can still create occasional stress for Debbie, we have developed a system of pasture rotation, providing the Girls with the separation they desire, and the opportunity for them to mingle over the fence while having full access to the different ponds, woods and vegetation. Debbie and Ronnie broadened their explorations a bit further this year—one day reaching all the way to the fence line at the African habitat, much to Zula's excitement when she spotted them.

Billie is making exceptional progress as well, allowing Scott to stroke her while she chirps her delight when he visits. It has taken years to earn her trust, so of course we do not take this

honor of Billie's acceptance lightly! Frieda and Liz are always nearby, equal in their excitement when their caregivers drop by. Lizzie spent many more hours splashing in the creeks and ponds this year—she seems to be feeling as good as she looks. Frieda's foot soaks continue for her osteomyelitis and her tendency to colic has responded well to a regime of probiotic paste, which she accepts readily. Overall, her pampering seems to agree with her and she's doing wonderfully.

We are happy to report our Africans Tange, Zula and Flora are blossoming, too. This past year, Tange and Zula spent more time immersed in their "wild side," exploring the habitat and choosing to sleep under the stars. Flora, who has been diagnosed with PTSD like Winkie, also made some breakthroughs this year. Her once-destructive behavior has all but disappeared, and she is more amiable with her caregivers. Flora also looks forward to her individual play time with Tange. Flora's friendship with Zula continues with a neighborly fence between them as a precaution. In 2008, we constructed an additional corral encompassing 1/3 of the African habitat, readying it in the event we are blessed to receive another African elephant in need of sanctuary.

Other facility improvements this year included new automatic waterers in all the habitats, and the construction of three on-site, multipurpose cabins for caregivers covering the night shift. We also made some necessary upgrades in the Phase II barn (Divas) in late summer, temporarily relocating the 3sum to the nearby quarantine barn and yard, while workers resurfaced the manure track floor and replaced the entire manure track system, among other improvements. Billie, Frieda and Liz seemed to enjoy their "summer vacation" next door.

In late July, ABC's *20/20* aired an important story on Post Traumatic Stress Disorder featuring the Sanctuary and stating: *The Elephant Sanctuary... is a last refuge for abused or neglected elephantswhere they come to live out their days... and heal.... It is a need to belong and befriend that is the key to the elephant's well being.* This story traced the early lives of captive elephants, including footage of cullings, and the tragic histories of several of the Sanctuary residents. This story has resulted in the Sanctuary now being referred to in the major media as "a sanctuary for traumatized circus and zoo elephants...a haven for troubled elephants."



Tange and Flora enjoyed more personal playtime together this year.

Not long after the 3sum moved back into their permanent quarters, the Sanctuary received an urgent call from the USDA requesting help in rescuing Ned, a 21-year old severely emaciated male elephant, who was being confiscated from a circus owner charged with neglect in Florida. The decision was made to overlook the Sanctuary's all-female policy since Ned's health was critical. And his placement at the Sanctuary was intended to be temporary. Once he regained his health, Ned would be transferred to his permanent home. Upon arrival on November 9, Ned was placed in the Asian quarantine barn and yard. We are happy to report that so far, he is doing well but struggles to gain weight. Ned is gracefully tall and slim and a bit bashful, but he is growing in confidence and curiosity every day and we are so delighted to have him with us. Although the original plan was for Ned to remain with us for approximately one month, his condition is more critical than previously thought, and he will remain at the Sanctuary until he is fully recovered.

As the U.S. economy struggled this year, we feel truly blessed that so many of our members and supporters continued to send whatever they could, making sure our Girls (and Boy!) would not be forgotten. For everybody's sake, we are hopeful the economy will rebound very soon. Thanks to your support, we are pleased to report that we continue to provide optimum care for all our elephants today, plus stand in readiness to accept any new residents that may need us tomorrow. Thank you for helping us to pursue our mission.

Research and Outreach

A priority for this year has been using the expertise and experience of Carol Buckley to educate and increase awareness about other captive elephants. Along with Carol's expert witness in the lawsuit against Ringling Brothers/Feld Entertainment, she has taken on as many other situations as her schedule will allow.

Carol was invited by a member of Chicago's city council to participate in a working group that will establish best practices for the handling of elephants in Chicago. An ordinance is pending that would ban chaining and the use of bullhooks. Carol has testified, along with other elephant experts from around the world, at committee hearings, where she told council members about the needs of elephants. The city council first became interested in elephant issues after PETA raised concerns over the deaths of three elephants at Lincoln Park Zoo within a 2-year period. Alderman Mary Ann Smith, who sponsored the ordinance, earlier paid a visit to the sanctuary.

In June, Carol participated in the opening weekend of

Luminato, Toronto's Festival of Arts and Creativity. Carol attended a performance of the opera *Sanctuary Song* which is based on the tale of two elephants reunited after many years apart—a new chamber opera by Toronto artists Marjorie Chan and Abigail Richardson, which had its world premiere at *Luminato*. The Festival also partnered with Canada's National Film Board to screen *The Urban Elephant* followed by a panel discussion with Carol and the creators of the opera.

Carol has made two trips to Los Angeles at the request of a City Council member who had been debating the expansion of the Los Angeles Zoo elephant habitat and the future of its only elephant, Billy. Carol gave expert testimony along with other elephant experts including Joyce Poole.



Carol greets a young elephant fan at the premiere of "Sanctuary Song" in Toronto.

Education Gallery & Welcome Center

In 2008 The Sanctuary launched "Paving The Way," a major capital fundraising campaign to raise money for construction of our Education Gallery & Welcome Center in downtown Hohenwald, TN. In addition to soliciting donations earmarked for this project, brick walkway paver sponsorships were also offered to help raise funds.

In support of our mission, the purpose of this center is to give elephants their voice by creating a public venue that will help raise awareness about elephants living in captivity and to educate young and old alike. The Elephant Sanctuary has 24 true elephant stories to tell—personal journeys that have been a powerful force in enlightening us all. Here, we can share what we have collectively learned in an atmosphere that, first and foremost, respects these gentle giants by not placing them on harmful, public exhibit.

As you may recall, we had already purchased two buildings in downtown Hohenwald in 2007 that had once been slated for demolition. Our plans include

historical restoration and improvements following "green" guidelines, and this completed facility will eventually feature educational exhibit areas, a multi-media theatre and a gift shop.



When it became apparent this year the economy would be considered "uncertain" for some time, the decision was made to reexamine our building plans and look for additional cost saving measures. This move delayed our plans to begin construction this year, but we felt it was important to make sure we could weather this Center's commitment long-term, given the economic climate.

In late 2008, some phase-one demolition, building reinforcements and a new roof were added to strengthen the property's exterior. It is our hope we can begin phase 2 construction of the building's interiors sometime in 2009 and watch The Elephant Sanctuary's Education Gallery finally take shape!

To sponsor a brick paver, please visit www.elephants.com/educationgallery/

Program Areas

The Elephant Sanctuary encompasses 2,700 acres, making it the nation's largest natural habitat refuge developed to meet the special needs of elephants. Since it was founded in 1995, one male and twenty female Asian elephants, and three female African elephants have called the Sanctuary home.



Video teleconferencing continues in schools across the country.

Education about elephants and the crisis they face is a critical component of The Elephant Sanctuary's mission. We reach millions of people annually through the internet, video teleconferencing, live streaming video, the media, and documentaries about our work. Sanctuary staff also conduct outreach education in the U.S. and overseas.

www.elephants.com Our award-winning web site provides a wealth of information about our work and the status of elephants around the world. Our site offers program descriptions and updates, downloadable educational materials, and links to current elephant welfare information.



www.tappedintoelephants.com uses live streaming video to provide an around-the-clock window into Sanctuary life, enabling visitors to observe the elephants without disturbing them. It continues to attract over 20 million hits a year.

Volunteer Day Program In 2008, hundreds of volunteers participated in our Volunteer Day Program. The Volunteer Day Program allows individuals and groups to be directly involved in the Sanctuary's growth while immersing themselves in an inspiring wilderness setting. Volunteers also assist in the administrative office and in our outreach education booth. The Sanctuary hosts several groups of college students who spend a week each Spring as part of their Alternative Spring Break program. Forgoing vacation time, these groups tackle projects both large and small and participate in a closing day informational session with Sanctuary Directors.

Research Experts are conducting research on Post Traumatic Stress Disorder in elephants, and the Sanctuary is at the forefront of these efforts. The data we compile and share is essential for diagnosis and treatment of this recently-recognized disorder in elephants.

International Elephant Assistance

The Elephant Sanctuary's international focus continues to support programs that successfully benefit captive and wild elephants in their native lands.



Mobile Elephant Care Program

This year the Sanctuary continued its support of this highly successful Mobile Elephant Care Program in India. This collaborative effort was created by Dr. Christy Williams, elephant researcher, and The Elephant Sanctuary. It provides free medical treatment from a licensed veterinarian for elephants that would otherwise go without, and has proven to be extremely beneficial for captive elephants in need of routine or emergency medical care.

The Elephant Nature Park

The Sanctuary continues to lend its support to Thailand's only refuge for abused and abandoned Asian elephants. For more information, visit <http://www.elephantnaturepark.org>



The Elephant Nature Park

Expanding our boundaries

As we entered our fourteenth year, we realized that what started as a modest attempt to help a few needy elephants has grown to encompass the welfare of elephants living in captivity worldwide. The Elephant Sanctuary's ability to impact the lives of captive elephants here and abroad brings us hope that one day elephants living in captivity will be afforded a healthier existence in more natural surroundings. If we will not allow this ancient species true freedom by protecting their homelands, then providing them with a reasonable facsimile is mandatory. We are grateful for the vital support from so many people who have helped us come this far, and we hope you will continue the journey with us as we work to serve this magnificent species.

Accomplishments in 2008

Resident Elephants

- Accepted Ned, a 21-year-old emaciated elephant confiscated by the USDA

Land and Facilities

- Constructed an additional corral in Africa for a future needy African elephant
- Designed and installed automatic waterers in all three elephant habitats
- Built a new road in the African habitat
- Installed and outfitted three on-site, multipurpose security cabins
- Upgraded manure track and exhaust fans in Phase II Barn

Research

- Completed and stocked the small veterinary lab: the first phase of our Elephant Health and Welfare Institute
- Continued to support our mobile health care clinic for captive elephants in northern India
- Collected details for behavioral analysis comparisons of wild and captive elephants
- Continued to collaborate in research for a blood test to determine the TB status of elephants
- Assembled data used to study emotional health in elephants

Financial

- Sent a third successful Elephant Care Appeal
- Awarded four star charity rating for 4th year in a row by Charity Navigator
- Met all 20 BBB Charity Standards

Staff

- Began a caregiver apprentice program
- Added two additional caregivers and a caregiver support person to our team
- Continued work with a team of veterinarians to oversee the treatment of elephants infected with tuberculosis

Awareness/Advocacy

- Presented expert witness testimony to numerous governmental agencies and municipalities nationwide regarding the detrimental use of dominance and bull hooks on captive elephants and a captive elephant's need for space
- Distributed three Sanctuary newsletters, 12 monthly electronic newsletters and our third year-end appeal
- Began Capital Campaign for Sanctuary Education Gallery
- Distributed 50 issues of a weekly online internal staff newsletter
- Produced and released 2 new DVDs: "Dulary's Anniversary" and "Shirley's Anniversary," as well as a children's DVD for a community festival
- Posted sixteen videos on our non-profit video channel on YouTube
- Raised awareness about the plight of captive elephants among federal employees through the Animal Charities section of the Combined Federal Campaign
- Underwrote supplemental feeding of captive elephants in Thailand
- Increased our membership to over 76,000
- Completed a second year consulting arrangement with renowned elephant specialist Susan Mikota, DVM
- Continued to work with disease experts and state officials to identify the degree of risk posed by elephants with the human strain of tuberculosis
- Provided an online resource for elephant care and welfare issues
- Published sixth annual report
- Increased outreach activity during October Elephant Awareness Month
- Made presentations to two sponsor classes at Lewis County Schools and awarded two scholarships to High School Seniors
- Inventoried and copyrighted Sanctuary intellectual property

- Featured in/on *Associated Press, United Press International, ABC's 20/20, The New York Times, Miami Herald, Orlando Sentinel, New York Daily News, The Tennessean, USA Today, St. Petersburg Times, Cleveland Plain Dealer, Houston Chronicle, San Antonio Express, The Huntsville Times, www.britannica.com, sfgate.com, The Columbia Daily Herald, Chicago Loop News, The Bark Magazine, The Leaf-Chronicle, The Lewis County Herald, Tampa Bay.com, Heath and Wellness, Enid News and Eagle, VIP Williamson County magazine, "Wild Animals in Captivity", Species Link, The Daily Telegram, Adrian, The Telegraph, "The Mini Page," The Gazette, Las Vegas Review, Brava Magazine, The Animal World, The South Shore News, Jackson Citizen Patriot, The Jackson Sun, The P.E.O. Record, New Canaan Magazine, zoochat.com, myfoxorlando.com, newsaol.com, Palm Beach Post, Ethics and Animals, The Animal World, Yoga Journal, Weekly Reader Science, The Telegraph, WSMV, WKRN, AZTV, WTVF, WHNT, WFLX, WREG, WWSB and WAAY*

Corporate Officers & Directors

Carol Buckley is co-founder, President and Chief Executive Officer of The Elephant Sanctuary.

She oversees the care of the elephants in the quarantine facility, consults internationally on elephant care and management, manages administrative staff, facilitates elephant acquisitions, and assists in the development and implementation of educational programs and materials for the public. She is also a well-known speaker on elephant care.



Scott Blais is co-founder, Vice President and the primary caregiver for the Founding Herd of Asian elephants in the newly expanded habitat. Scott has been instrumental in the design and construction of the Sanctuary's continually expanding facilities. He also aids in the development and implementation of organizational policy, on-going staff training and public education.

Sandra Estes serves on the Board of Directors. A Hohenwald, Tennessee native, she is a Financial Service Representative for Regions Bank. In addition to her work on behalf of the Sanctuary, she is involved in many other community organizations including the Lewis County Education Foundation.

William Schaffner is Treasurer of the Corporation and serves on the Board of Directors. Dr. Schaffner is an infectious disease professor at the Vanderbilt University School of Medicine and a notable consultant on public health policy and communicable disease control. He lives in Nashville, Tennessee.

Charles Trost serves on the board of Directors. In addition to his multi-year commitment to the Sanctuary, he is an partner at the law firm Waller, Lansden, Dortch & Davis, LLP in Nashville, Tennessee.

Leslie Pon Tell Schreiber is Secretary of the Corporation and serves on the Board of Directors. Before retiring, Leslie served as Co-Director of Ontario's Bowmanville Zoo and was the Instructor's Assistant Director of Moorpark College's Exotic Animal Training & Management Program. She lives in Tiburon, California.

Janice Zeitlin is Chairperson of the Board of Directors and serves as Board liaison for the Friends Council. In addition to her decade-long commitment to the Sanctuary, she is a volunteer for many community and professional organizations. She owns Zeitgeist Gallery and lives in Nashville, Tennessee.

Friends Council

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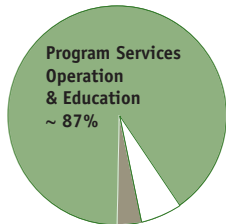
Patsy Weigel
Nashville, Tennessee

Janice Zeitlin
Nashville, Tennessee

Summary of Financial Activities 2007

Public Support & Revenues		
Public Support		5,140,619
Other Revenues		359,626
	Total Public Support and Revenue	5,500,245
Expenses & Losses		
Program Services		
Shelter and Care		1,508,728
Education		267,489
Research		73,324
Total Program Services		1,849,541
Supporting Services		
Management and General		193,225
Fundraising		80,815
Total Supporting Services		274,040
	Total Expenses	2,123,581
Increase in Net Assets		3,376,664
Net Assets – beginning of year		11,211,068
Net Assets – end of year		\$14,587,732
		<i>(Audited)</i>

Expenses ~ based on 2007 audited financial records

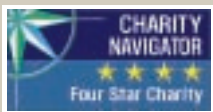


Management & General ~ 9%
Fundraising ~ 4%

Operation of The Elephant Sanctuary would not be possible without the help of our 76,530 members, volunteers and donors who support us at every level.

Support

These following lists also include donations made to the Education Gallery in 2008. Thank you for your support.



For the fourth consecutive year, The Elephant Sanctuary has received a 4-star rating from Charity Navigator, America's largest independent evaluator of charities. Only 7% of the charities rated by Charity Navigator have received at least four consecutive 4-star evaluations, differentiating The Elephant Sanctuary from similar non-profit organizations in its efforts to operate in the most fiscally responsible way possible. For more information, please visit charitynavigator.org.



Meets all 20 BBB Charity Standards:

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Zula and Tange

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